Common Vision, Supported by a Backbone and Steering Committee

Common Agenda and Shared Metrics

strategic guidance and support

partner-driven action

Steering Committee

Ecosystem of Community Partners

○ = community partner (e.g., nonprofit, funder, business, public agency, resident)

Backbone Organization
(or set of organizations that collectively play backbone function)
<table>
<thead>
<tr>
<th>Stakeholder / Group</th>
<th>Description and Role</th>
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| Community partner   | **Individual organizations and members of the community** *(e.g., nonprofit, funder, business, public agency, student, parent, resident)*  
|                     | Partners should have **access to a variety of opportunities to learn about and engage** in the initiative |

| Work Group (a.k.a. network, action team) | Comprised of **cross-sector community partners targeting particular element of common agenda** *(e.g., early childhood, K12, postsecondary, OST, data, policy, funding)*  
|                     | Designs and implements a targeted **action plan**, involving non-work group members as needed  
|                     | Led by **two co-chairs** willing to invest time and *(ideally)* staff capacity  
|                     | Some groups or networks serve **slightly different functions**, e.g., funders group *(to identify opportunities for alignment)*, or inclusive community network *(to raise awareness about project and provide mechanism for vetting actions)* |

| Steering Committee (Strategy Group) | Comprised of **cross-sector community partners** *(representative of the large ecosystem)*  
|                     | Provides **strategic direction** for the initiative and **champions the work**  
|                     | In some cases, committee members are **chairs for action teams** |

| Backbone Organization | Provides **dedicated staff**  
|                      | Supports the work of partners by assisting with **strategic guidance**, supporting **aligned activity**, establishing **shared measurement**, building and maintaining the momentum of the initiative |
Connecting Concepts and Language

- FSG Language
- Steering Committee
- Working Groups
- Backbone
- FA/StriveTogether Language
- Leadership Table
- Collaborative Action Networks
- Anchor Institution