

# IACP Smaller Law Enforcement Agency Technical Assistance Program

Smaller Agency Conference Track 2015

*Serving the Leaders of Today, Developing the Leaders of Tomorrow*





# *Combating Addiction and Building Great Neighborhoods through Collaboration, Innovation and Research.*

Rutland City Police Department, Vermont.

Cmdr. Scott Tucker, Sgt. Matthew Prouty, Analyst Bradley GoodHale



# Project VISION

We believe in Rutland







# Transforming Rutland – Our Remarkable Story

1. Overview of Project VISION
  - Community engagement strategy
2. The Vision Center – Bricks and Mortar
  - Non-traditional Partners
3. Intel-led Policing
  - It's all about the data
4. A view from the Street
  - DMI and High-risk Offender compliance



# What's in a Name?

- March 2012 marks the beginning
- Cross-sector Collaborative community partnership
- (300 members)
- Police Chief James Baker and community decision makers
- Project VISION Viable Initiatives & Solutions Involving Neighborhoods





# From Catastrophe to Community

- Police Department trust issues and community expectations led to “hard policing”
- Community tipping point: Carly Ferro, 17, died Sept. 26, 2012, walking to her car when Alex Spanos hit her at 80 mph after huffing computer cleaning agent



# We All Believe in RUTLAND!



- Practitioner –  
Researcher relationship
- Relationship building
- “Project VISION”  
grant proposal to BCJI





# From Adversity, A Hopeful *VISION*

- Front Porch Meetings
- Coffee with the Chief
- Media outreach
- Monthly meetings and hundreds of volunteers
- Sectors assignments
- Grassroots outreach
- Faith community





# Walking the Walk

- Strategic Planning: Mission, Vision, and Values
- Reducing individual silos, improving collaboration and information sharing
- Block parties, community pride, and “get to know” your neighbors
- Planting events and curb appeal





# Greater than the Sum of its Parts

- Crime and Safety
- Substance Abuse: Treatment and Prevention
- Community, Housing, and Neighborhoods





# VISION Center

## An Orchestra in Perfect Harmony



Caring for Families • Caring for the Future



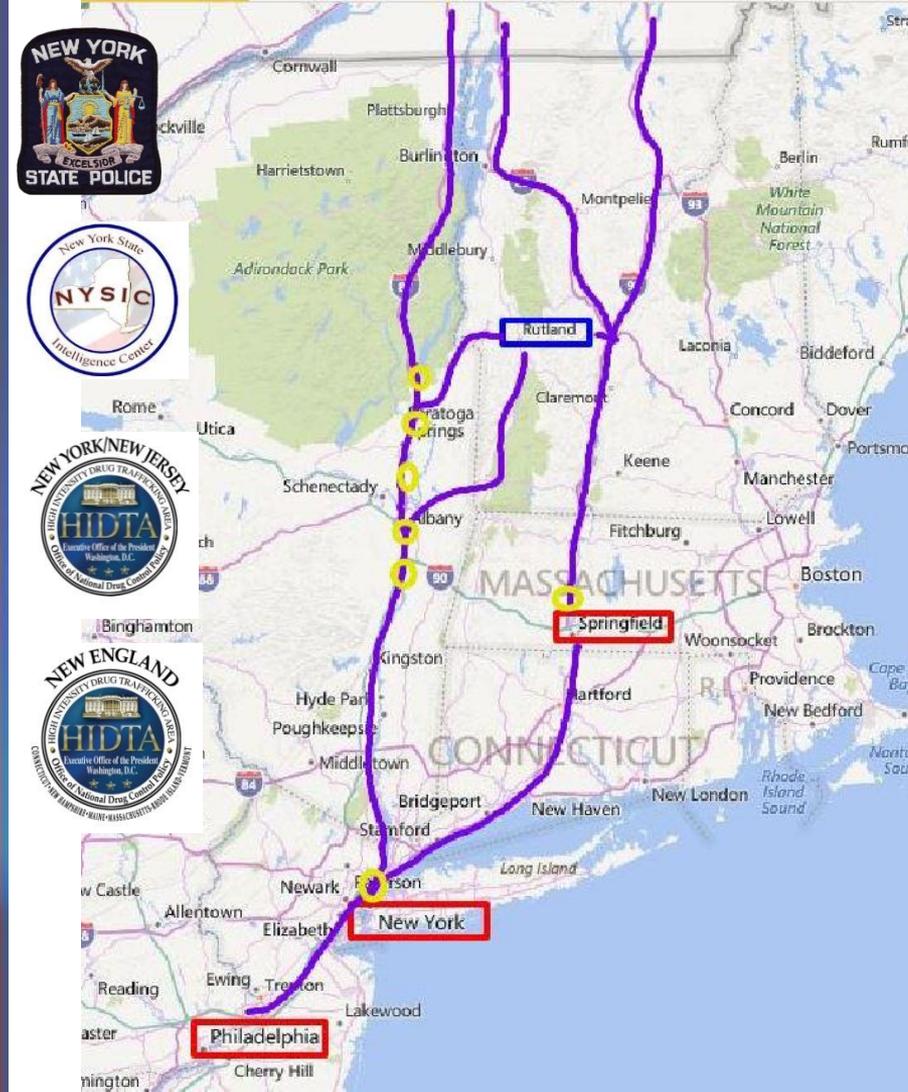
- Executive Director  
“Conductor of the Orchestra”
- Disparate Partners
  - Relationship building
  - Leveraging Resources
- Data Analysis
- Community Response Team



# It's all about the DATA

- Data-Driven Decision Making
- Crime Research Group (strategic)
- RutStat
- Mapping
- Analysis





# It's all about Sharing the DATA

- Street Intel from Patrol
- Shared (as close to) real-time
- 5 seizure / arrests
- 2 supporting investigations



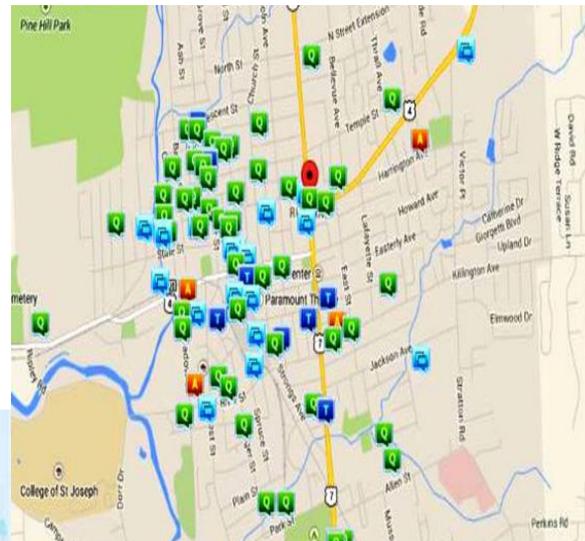
# It's all about the DATA-SHARING





# It's all about the DATA

- Information Sharing –  
Better to give than to receive





# A View from the Street



- DMI – Eliminating the Drug Market
  - Disruption, “Radioactive”
- Working with the Alphabets
  - SVDTF, FBI, DEA, VSP, RCPD, BCI, DOC
- Real time Information Sharing



# A View from the Street

## Drug Marketplace Intervention

- Community Education
- Arrests
- Call-in
- Drug Treatment Court
- Maintenance
- Disruption





# A View from the Street

## Compliance

- High risk offenders identified
- Force multipliers - P&P
- P&P team patrolling with LE
- Real time information flow  
(game changer)
- Human Trafficking
- Domestic Violence





# Directed Patrols - Knock & Talks





# Honorable Mentions

- Yes!
- Immediate results
- Fidelity to the model
- Change and Negotiation
- Researchers and practitioners
- Volunteerism and the “squeaky wheel”



*Decorative flourish*

**Dedicated**

**In Loving Memory of Carly Ferro**

**Purple Angel Foundation**

**"Be Kinder Than Necessary!"**

*Decorative flourish*





# Questions?





# Contact Information

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Downtown  
Rutland